

Forestry Innovation Investment Ltd.

**FINANCIAL INFORMATION ACT  
STATEMENT AND SCHEDULES**

Year ended March 31, 2021

## **Table of Contents**

Statement of Financial Information Approval	<b>2</b>
Statement of Management Responsibility	<b>3</b>
Independent Auditor's Report	<b>4</b>
Consolidated Financial Statements	<b>7</b>
Notes to the Consolidated Financial Statements	<b>11</b>
FIR, Schedule 1, section 2 - Statement of Asset & Liabilities	<b>25</b>
FIR, Schedule 1, section 3 - Operational statement	<b>25</b>
FIR, Schedule 1, section 4 - Debt	<b>25</b>
FIR, Schedule 1, section 5 - Guarantees and Indemnities	<b>25</b>
FIR, Schedule 1, section 6 - Remuneration and Expenses	<b>26</b>
FIR, Schedule 1, section 6(7) - Severance	<b>28</b>
FIR, Schedule 1, section 7 – Paid to Suppliers for Goods & Services	<b>29</b>

**Forestry Innovation Investment Ltd.**

**Statement of Financial Information Approval**

FIR, Schedule 1, section 9

The undersigned represents the Board of Directors of Forestry Innovation Investment Ltd.  
and approves all the statements and schedules included in this Statement of Financial Information,  
produced under the Financial Information Act.

A handwritten signature in black ink, appearing to read 'John Allan', is written over a horizontal line.

John Allan  
Board Member  
Date:

## Statement of Management Responsibility

### *Scope of Responsibility*

Management has supervised preparation of the accompanying consolidated financial statements and related note disclosures and is responsible for their integrity and objectivity. The consolidated financial statements of Forestry Innovation Investment Ltd. (FII) have been prepared by management in accordance with the financial reporting provisions prescribed by the Province of British Columbia pursuant to Section 23.1 of the Budget Transparency and Accountability Act (see Note 2(a)).

We believe that these consolidated financial statements present fairly FII's financial position as at March 31, 2021 and the consolidated statement of operations, change in net assets, and cash flow for the year ending March 31, 2021 and that the other information contained in the Company's annual report is consistent with the consolidated financial statements as presented.

### *Internal Controls*

Management is responsible for the integrity of the financial statements and has established systems of internal controls to provide reasonable assurance that transactions are properly authorized, assets are safeguarded, and financial records are properly maintained to facilitate the preparation of the financial statements in a timely manner. We continually monitor these internal accounting controls, modifying and improving them as business conditions and operations change. We believe our system of internal accounting controls provide reasonable assurance that errors or irregularities that would be material to the consolidated financial statements are prevented or detected in the normal course of business.

### *Board of Directors and Audit Committee*

The Board of Directors is responsible for reviewing and approving the consolidated financial statements and overseeing management's discharge of its financial reporting responsibilities. An Audit Committee is appointed by the Board. The Audit Committee reviews the consolidated financial statements, adequacy of internal controls, audit process and financial reporting with management and with the external auditors. The Audit Committee has reviewed these consolidated statements prior to recommending approval by the Board of Directors. The Board of Directors has reviewed and approved the financial statements.

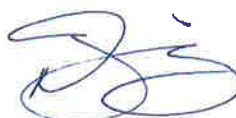
### *Independent Auditors*

Grant Thornton has performed an independent audit of the consolidated financial statements of Forestry Innovation Investment Ltd. The Auditor's Report, as attached, outlines the scope of this independent audit and expresses an opinion on the financial statements of Forestry Innovation Investment Ltd.



---

Michael Loseth  
Chief Executive Officer



---

Douglas Greig  
Vice President & CFO

Vancouver, British Columbia  
June 2, 2021

# Independent Auditor's Report

---

Grant Thornton LLP  
Suite 1600  
333 Seymour Street  
Vancouver, BC  
V6B 0A4  
T +1 604 687 2711  
F +1 604 685 6569

To the Board of Directors of **Forestry Innovation Investment Ltd.**

To the Minister of Jobs, Economic Recovery and Innovation, **Province of British Columbia**

## Opinion

We have audited the consolidated financial statements of Forestry Innovation Investment Ltd. (the "Company"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements are prepared, in all material respects, in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia.

## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Emphasis of matter – basis of accounting

We draw attention to Note 2 to the consolidated financial statements, which describes the basis of accounting and the significant differences between such basis of accounting and Canadian public sector accounting standards.



**Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation of these consolidated financial statements in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

**Auditor's responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company and the organizations it controls to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Grant Thornton LLP*

Vancouver, Canada  
June 2, 2021

Chartered Professional Accountants

# Forestry Innovation Investment Ltd.

## Consolidated Statement of Financial Position

(in thousands of dollars)

March 31

		2021	2020
	<u>Note</u>		
<b>Financial assets</b>			
Cash and cash equivalents		\$ 5,231	\$ 4,385
Accounts receivable		160	207
Recipient advances	4	44	43
Due from Province of British Columbia		17	16
Due from other governments		<u>1,275</u>	<u>1,102</u>
Total financial assets		<u>6,727</u>	<u>5,753</u>
<b>Liabilities</b>			
Accounts payable and accrued liabilities	3	1,655	1,675
Due to Province of British Columbia		16	21
Due to other governments		132	174
Recipient payables	4	234	197
Deferred contributions	6	<u>593</u>	<u>521</u>
Total liabilities		<u>2,630</u>	<u>2,588</u>
Net financial assets		<u>4,097</u>	<u>3,165</u>
<b>Non-financial assets</b>			
Tangible capital assets	7	447	344
Prepaid expenses		<u>497</u>	<u>486</u>
Total non-financial assets		<u>944</u>	<u>830</u>
Accumulated surplus		<u>\$ 5,041</u>	<u>\$ 3,995</u>

Commitments (Note 8)

Approved by the Board



Director



Director

See accompanying notes to the consolidated financial statements.

# Forestry Innovation Investment Ltd.

## Consolidated Statement of Operations and Accumulated Surplus

(in thousands of dollars)

Year ended March 31		Budget	2021	2020
	Note			
Revenue	10			
Government contributions				
Provincial		\$ 19,550	\$ 22,559	\$ 19,606
Federal		2,763	2,418	2,720
Other revenue		260	381	1,746
Investment income		-	65	139
		<u>22,573</u>	<u>25,423</u>	<u>24,211</u>
Expenses	10			
Funding recipient initiatives		8,911	12,158	8,855
Market initiatives and outreach				
FII Vancouver		5,860	5,427	6,877
FII China		2,497	2,269	2,357
FII India		3,813	2,966	4,071
Corporate services		<u>1,492</u>	<u>1,557</u>	<u>1,553</u>
		<u>22,573</u>	<u>24,377</u>	<u>23,713</u>
Annual surplus		-	1,046	498
Accumulated surplus, beginning of year		<u>3,995</u>	<u>3,995</u>	<u>3,497</u>
Accumulated surplus, end of year		<u>\$ 3,995</u>	<u>\$ 5,041</u>	<u>\$ 3,995</u>

See accompanying notes to the consolidated financial statements.

**Forestry Innovation Investment Ltd.**  
**Consolidated Statement of Changes in Net Financial Assets**

(in thousands of dollars)

Year ended March 31	Budget	2021	2020
Annual surplus	\$ -	\$ 1,046	\$ 498
Acquisition of tangible capital assets	(225)	(242)	(186)
Amortization of tangible capital assets	150	139	160
Disposal of tangible capital assets	-	-	2
(Acquisition) use of prepaid expenses	(30)	(11)	313
Increase in net financial assets	(105)	932	787
Net financial assets, beginning of year	3,165	3,165	2,378
Net financial assets, end of year	\$ 3,060	\$ 4,097	\$ 3,165

See accompanying notes to the consolidated financial statements.

# Forestry Innovation Investment Ltd.

## Consolidated Statement of Cash Flows

(in thousands of dollars)

Year ended March 31

2021

2020

Cash provided by (used in):

### Operating

Annual surplus	\$	1,046	\$	498
Items not involving cash				
Amortization of tangible capital assets		139		160
Amortization of deferred contributions		(169)		(516)
Loss on disposal of tangible capital assets		-		2
Change in accounts receivable		47		1,170
Change in recipient advances		(1)		(26)
Change in due from Province of British Columbia		(1)		(1)
Change in due from other governments		(173)		(58)
Change in accounts payable and accrued liabilities		(20)		(636)
Change in due to Province of British Columbia		(5)		(6)
Change in due to other governments		(42)		26
Change in recipient payables		37		(90)
Change in prepaid expenses		(11)		313
		<u>847</u>		<u>836</u>

### Investing

Acquisition of tangible capital assets		<u>(242)</u>		<u>(186)</u>
----------------------------------------	--	--------------	--	--------------

### Financing

Receipt of deferred contributions		<u>241</u>		<u>212</u>
-----------------------------------	--	------------	--	------------

Increase in cash		846		862
Cash, beginning of year		<u>4,385</u>		<u>3,523</u>
Cash, end of year	\$	<u>5,231</u>	\$	<u>4,385</u>

See accompanying notes to the consolidated financial statements.

---

# **Forestry Innovation Investment Ltd.**

## **Notes to the Consolidated Financial Statements**

(in thousands of dollars)

March 31, 2021

---

### **1. General**

Forestry Innovation Investment Ltd. (the "Company" or "FII Vancouver") was incorporated on March 31, 2003 under the laws of the Province of British Columbia (the "Province"). The Company has authorized capital of 100 common shares without par value of which 10 shares are issued and outstanding. Her Majesty the Queen in Right of the Province of British Columbia, as represented by the Minister of Jobs, Economic Recovery and Innovation, holds the shares issued. A board of directors governs the Company, and all directors are appointed by the Province. The Company's principal activities are to fund forest industry associations and research institutions and to deliver market development and market initiatives and outreach programs.

---

### **2. Summary of significant accounting policies**

#### **(a) Basis of presentation**

These consolidated financial statements have been prepared in accordance with Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia which requires accounting policies which are consistent with Canadian public sector accounting standards except in regard to the accounting for restricted capital contributions.

Under Section 23.1 of the Budget Transparency and Accountability Act and its related regulations, the Company is required to recognize restricted capital contributions as a liability and recognize them into revenue on the same basis as the related amortization expense.

Under Canadian public sector accounting standards, those transfers with stipulations that have been met or that do not contain stipulations that create a liability, are fully recognized into revenue.

The impact of this difference on the consolidated financial statements of the Company would be a decrease in deferred capital contributions as at March 31, 2021, and increases in revenues and annual surplus for the year then ended.

#### **(b) Reporting Company and basis of consolidation**

These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting Company. The reporting Company is comprised of the Company consolidated with FII Consulting (Shanghai) Co., Ltd. ("FII China"), a wholly-owned subsidiary registered under the laws of the People's Republic of China; 0939031 B.C. Ltd., a wholly-owned subsidiary registered under the laws of British Columbia; and Forestry Innovation Consulting India Pvt. Ltd. ("FII India"), a wholly-owned subsidiary of the Company and 0939031 B.C. Ltd., registered under the laws of the Republic of India.

FII China is based in Shanghai, China, and FII India is based in Mumbai, India, with both subsidiaries delivering market development programs on behalf of the Company. The subsidiaries are consolidated on a line-by-line basis after inter-organizational transactions and balances between these entities have been eliminated.

---

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2021

---

### 2. Summary of significant accounting policies (continued)

#### (c) Revenue recognition

Unrestricted contributions, donations and grants are recorded as revenue when receivable if the amounts can be reasonably estimated and collection is reasonably assured.

Restricted contributions include amounts received from the Province and the Canadian Federal Government for specific purposes. Restricted contributions are recorded as deferred contributions when received or receivable. The deferred contribution and associated revenue are recognized based upon the nature of the restriction, as follows:

##### (i) *Restricted capital contributions*

Capital contributions for the purpose of acquiring or developing a depreciable tangible capital asset are recorded and referred to as deferred capital contributions. Deferred capital contributions are reduced and the associated revenue recognized at the same rate and in the same fiscal period that amortization is recognized in respect of acquired depreciable tangible capital asset used to provide services.

##### (ii) *Other restricted contributions*

Deferred contributions are reduced and the associated revenue recognized in the period during which the stipulation or restriction on the contribution have been met.

Investment income includes interest recorded on an accrual basis.

#### (d) Program expenses

Program expenses include amounts transferred to recipient organizations based on recipient funding contracts to carry out specific program activities. Amounts transferred are recognized as expenses in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met by the recipient, and reasonable estimates of the amounts can be made.

#### (e) Pension plans

The Company and its employees contribute to the Public Service Pension Plan, which is a multi-employer jointly trustee plan. The plan is a defined benefit plan, providing pension on retirement based on the member's age at retirement, length of service and highest earnings averaged over five years. As the assets and liabilities of the plan are not segregated by employer, the plan is accounted for as a defined contribution plan and any Company contributions to the plan are expensed as incurred.

#### (f) Financial instruments

Financial instruments consist of cash and cash equivalents, accounts receivable, recipient advances, short term investments, amounts due from the Province, amounts due from other governments, accounts payable and accrued liabilities, amounts due to the Province, amounts due to other governments, and recipient payables.

The Company measures its financial instruments at cost or amortized cost.

---

## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2021

---

#### 2. Summary of significant accounting policies (continued)

##### (f) Financial instruments (continued)

For financial instruments measured at cost or amortized cost, transaction costs are added to the cost of the financial instruments.

Interest and dividends attributable to financial instruments are reported in the consolidated statement of operations.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the consolidated statement of operations.

There are no financial instruments measured at fair value; therefore, the consolidated financial statements do not include a consolidated statement of remeasurement gains and losses.

##### (g) Non-financial assets

###### (i) *Tangible capital assets*

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

<u>Asset</u>	<u>Useful life</u>
Computer equipment	3 years
Computer software	2 years
Furniture and equipment	5 years
Leasehold improvements	lesser of the lease term and its useful life
Tradeshow booths	3 years

Assets under construction are not amortized until the asset is available for productive use.

###### (ii) *Contributions of tangible capital assets*

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt.

###### (iii) *Interest capitalization*

The Company does not capitalize interest costs associated with the acquisition or construction of tangible capital assets.

###### (iv) *Intangible assets*

Intangible assets are not recognized in these consolidated financial statements.

---

## **Forestry Innovation Investment Ltd.**

### **Notes to the Consolidated Financial Statements**

(in thousands of dollars)  
March 31, 2021

---

#### **2. Summary of significant accounting policies (continued)**

##### **(h) Foreign currency translation**

These consolidated financial statements are stated in Canadian dollars. The Company's foreign operations, conducted through FII China and FII India, are considered financially interdependent with the Company, and are translated from Chinese renminbi ("RMB") and Indian rupee ("INR") using the temporal method of translation. Accordingly, monetary assets and liabilities are translated at the spot exchange rates in effect at the date of the statement of financial position; non-monetary items are translated at historical exchange rates in effect on the dates of the transactions. Revenue and expense items are translated at monthly average exchange rates in effect during the month in which the transaction occurred, except for amortization which is translated at the historical exchange rate of the corresponding non-monetary item. Realized exchange gains and losses are included in the consolidated statement of operations.

##### **(i) Budget**

Budget data presented in these consolidated financial statements are based on the Company's Service Plans. The budget was approved by the Board of Directors on January 15, 2020.

##### **(j) Use of estimates**

The preparation of these consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the useful lives of tangible capital assets. Actual results could differ from those estimates.

##### **(k) Segment disclosures**

A segment is defined as a distinguishable activity or group of activities of an Company for which it is appropriate to separately report financial information. The Company has provided definitions of segments used by the Company as well as presented financial information of the segments in Note 10.

##### **(l) Financial assets**

###### **(i) Cash and cash equivalents**

Cash and cash equivalents comprises cash on hand and deposits with financial institutions.

###### **(ii) Short term investments**

Short term investments include term deposits measured at cost.

---

---

## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2021

---

<b>3. Accounts payable and accrued liabilities</b>	<b>2021</b>	<b>2020</b>
Trade payables	\$ 883	\$ 684
Accrued liabilities	772	991
	<b>\$ 1,655</b>	<b>\$ 1,675</b>

---

#### **4. Recipient advances and payables**

The Company's policy on recipient funding contracts stipulates that unspent advances are repaid to the Company. Historically, unspent advances have been repaid to the Company prior to the end of the first quarter of the new fiscal year after final reconciliation reports have been submitted.

In addition, the Company withholds a percentage of earnable administration costs from their interim advances. Recipients would qualify for this final funding amount withheld based on meeting eligible reporting criteria in the recipient reporting process.

As at March 31, 2021, the Company has identified \$234 (2020 - \$197) as payable to the recipient organizations and \$44 (2020 - \$43) as receivable from the recipient organizations.

---

#### **5. Pension plans**

The Company and its employees contribute to the Public Service Pension Plan, which is a multi-employer jointly trusted plan. The plan is a defined benefit plan, providing pension on retirement based on the member's age of retirement, length of service and highest earnings averaged over five years. The board of trustees of the plan represents plan members and employers and is responsible for the management of the plan including investment of the assets and administration of the plan.

The most recent actuarial valuation for the Public Service Pension Plan as at March 31, 2020 indicated a \$2,667 funding surplus for basic pension benefits on a going concern basis.

As described in Note 2(e), the plan is accounted for as a defined contribution plan. During the year ended March 31, 2021, the Company paid \$255 (2020 - \$236) for employer contributions to the plan.

---

---

## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2021

---

#### 6. Deferred contributions

Deferred contributions consist of contributions received from the Province for tangible capital assets and other capital and operating contributions for which goods and services remain outstanding. Deferred contributions are comprised of the following:

	Provincial	Other	2021	2020
Balance, beginning of year	\$ 497	\$ 24	\$ 521	\$ 825
Contributions received during the year	225	16	241	212
Amounts amortized to revenue	(159)	(10)	(169)	(516)
Balance, end of year	\$ 563	\$ 30	\$ 593	\$ 521

Included in Provincial deferred contributions is nil (2020 - \$15) that is unspent.

---

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2021

### 7. Tangible capital assets

#### (a) Assets in use

##### Cost

	2020	Additions	Disposals	2021
Computer equipment	\$ 628	\$ 75	\$ (55)	\$ 648
Computer software	12	-	-	12
Furniture and equipment	405	65	(7)	463
Leasehold improvements	1,126	102	-	1,228
Tradeshow booths	447	-	(122)	325
	<u>\$ 2,618</u>	<u>\$ 242</u>	<u>\$ (184)</u>	<u>\$ 2,676</u>

##### Accumulated amortization

	2020	Amortization	Disposals	2021
Computer equipment	\$ 498	\$ 66	\$ (55)	\$ 509
Computer software	12	-	-	12
Furniture and equipment	344	19	(7)	356
Leasehold improvements	1,034	27	-	1,061
Tradeshow booths	386	27	(122)	291
	<u>\$ 2,274</u>	<u>\$ 139</u>	<u>\$ (184)</u>	<u>\$ 2,229</u>

##### Net book value

	2020	2021
Computer equipment	\$ 130	\$ 139
Computer software	-	-
Furniture and equipment	61	107
Leasehold improvements	92	167
Tradeshow booths	61	34
	<u>\$ 344</u>	<u>\$ 447</u>

#### (b) Assets disclosed at nominal values

The cost of tangible capital assets includes the fair market value of certain assets transferred to the Company from the Province effective April 1, 2003 for one dollar. These assets are now fully amortized.

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2021

### 8. Commitments

(a) The Company has lease commitments for its premises it occupies.

2022	\$	1,167
2023		627
2024		557
2025		321
2026		11
Thereafter		-
	\$	<u>2,684</u>

(b) The Company also has an obligation to pay \$626 (2020 - \$343) for contracts entered into and not yet completed at March 31, 2021.

(c) The Company has an operating line of credit with HSBC Bank of Canada with maximum available credit of \$2,000 which incurs interest at prime plus 1.5% per annum. As of March 31, 2021, no amounts have been withdrawn through the utilization of the credit line.

### 9. Financial instruments risk management

The Company has exposure to the following risks from its use of financial instruments:

#### Credit risk

Credit risk is the risk that the Company's counterparties default or become insolvent.

The Company is potentially exposed to credit risk through cash and cash equivalents, accounts receivable, short term investments, recipient advances, amounts due from the Province, and amounts due from other governments. Cash is maintained with financial institutions of reputable credit and may be redeemed upon demand. Accounts receivable consist mainly of cost share agreements which are monitored on a regular basis. Amounts due from the Province and amounts due from other governments consist of reimbursement claims. It is the Company's opinion that its exposure to credit risk is subject to normal industry risks and is considered minimal.

As at March 31, 2021, accounts receivable, recipient advances, amounts due from the Province, and amounts due from other governments are comprised of:

	Under 90 days	Over 90 days	Total
Accounts receivable	\$ 160	\$ -	\$ 160
Recipient advances	44	-	44
Due from Province of British Columbia	17	-	17
Due from other governments	<u>1,275</u>	<u>-</u>	<u>1,275</u>
	<u>\$ 1,496</u>	<u>\$ -</u>	<u>\$ 1,496</u>

---

## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2021

---

#### 9. Financial instruments risk management (continued)

##### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due.

The Company manages its exposure to liquidity risk by maintaining sufficient cash balances throughout the year to meet its short-term obligations. It is the Company's opinion that its exposure to liquidity risk is subject to normal industry risks and is considered minimal.

##### Market risk

Market risk is the risk that fluctuations in market prices will affect the Company's net financial assets. Market risk comprises two types of risk:

##### *Currency risk and foreign denominated cash*

Currency risk is the risk that fluctuations in foreign currencies will affect the Company's net financial assets denominated in foreign currencies.

The Company is subject to foreign exchange risk through its program payables and program advances and a portion of the Company's program and tradeshow costs, which are denominated in Chinese renminbi, Indian rupee, Vietnamese dong and United States dollars. The Company manages its exposure to currency risk by monitoring its assets and liabilities denominated in foreign currencies and purchasing foreign denominated currency to pay upcoming commitments when the market conditions are favourable. The Company does not use derivatives instruments to reduce its exposure to foreign currency risk. Included in office costs is \$126 (2020 – \$62) of foreign exchange gains.

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2021

### 9. Financial instruments risk management (continued)

#### Market risk (continued)

*Currency risk and foreign denominated cash (continued)*

The amounts shown are translated to Canadian dollars at the closing rate:

	2021			
	USD denominated amounts in CAD	RMB denominated amounts in CAD	INR denominated amounts in CAD	CAD Total
Cash	\$ 660	\$ 511	\$ 1,439	\$ 2,610
Accounts receivable and due from other governments	-	1	826	827
Accounts payable	-	195	448	643

	2020			
	USD denominated amounts in CAD	RMB denominated amounts in CAD	INR denominated amounts in CAD	CAD Total
Cash	\$ 191	\$ 681	\$ 847	\$ 1,719
Accounts receivable and due from other governments	-	-	734	734
Accounts payable	-	312	442	754

#### *Interest rate risk*

Interest rate risk is the risk that fluctuations in interest rates will affect the Company's net financial assets that bear interest at variable rates. The Company manages its exposure to interest rate risk by investing in interest bearing cash accounts.

### 10. Segmented information

Segmented information has been identified based upon programs provided by the Company. Company programs and their activities are reported by functional area in the body of the consolidated financial statements. Programs that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

#### (a) Funding Recipient Initiatives

Uses project funding delivered through an annual "Call for Proposals" in partnership with the Government of Canada to fund forest industry associations and research institutions to:

- Maintain and create opportunities for BC wood products in existing and emerging markets;
- Ensure that customers, consumers, designers, builders, developers and architects know about BC wood products and the many positive features they bring to wood-frame construction and interior finishing;

---

## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2021

---

#### 10. Segmented information (continued)

##### (a) Funding Recipient Initiatives (continued)

- Support the development of innovative new forest products; and
- Provide interested parties around the world with information on the properties and qualities of BC's forest products and the BC companies that supply them.

##### (b) Market Initiatives and Outreach Program

###### (i) FII Vancouver Initiatives

Internally directs delivered programs that:

- Identify potential opportunities for BC forest products through market research and develop market access strategies;
- Ensure BC forest products have access to markets free from regulatory and other barriers through initiatives and research;
- Provide customers and foreign regulators with facts about the environmental merits of BC forest products, including the sustainable forest management regime that underlies their production;
- Research opportunities in new and emerging markets, and initiate early market exploration activities;
- Champion the Province's Wood First priorities and encourage expanded wood use in BC;
- Raise awareness of the Province as a world leader in advanced wood construction and design; and
- Encourage a robust valued-added sector in BC through enhanced capacity and competitiveness.

###### (ii) FII China Initiatives

FII China has a mandate to increase the volume and value of BC lumber exports to China by expanding the share of wood frame construction in China's building sector. FII China focuses on the following activities:

- Expanding and strengthening relationships with central and regional government agencies responsible for building and construction in China and with large state-owned developers, emphasizing the pursuit of strategic and joint initiatives;
- Building partnerships with established market leaders in China's development sector and supporting these companies in areas of concept development, planning and design, code application, and resource integration; and
- Working closely with Canadian forest industry trade association staff to expand China's technical capacity to deploy wood frame construction.

---

## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2021

---

#### 10. Segmented information (continued)

##### (b) Market Initiatives and Outreach Program (continued)

###### *(iii) FII India Initiatives*

FII India has a mandate to establish a local presence in India for BC and Canadian forest products companies; develop working relationships with government officials, regulatory agencies, and the wood user community; and position BC and Canadian forest products for future growth. The operation focuses on early-market (pre-commercial) development activities, including:

- Supporting development of the market for BC and Canadian forest products through market research;
- Promoting BC and Canadian wood species in various end-uses;
- Educating the market place on BC and Canadian wood species and their proper use;
- Providing intermediation with Indian regulatory authorities; and
- Providing direct support for BC companies entering the India market.

##### (c) Corporate services

Corporate services performs the following activities:

- Ensures financial reporting to government standards;
- Provides Human Resource, IT and office services to meet organizational needs;
- Oversees budget and planning controls in alignment with strategic objectives; and
- Provides corporate communication and analytical services to meet internal and external needs.

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2021

### 10. Segmented information (continued)

	Funding Recipient Initiatives	Market Initiatives and Outreach				Corporate services	2021 Total	2020 Total
		FII Vancouver	FII China	FII India				
<b>Revenues</b>								
Government contributions								
Provincial	\$ 11,911	\$ 5,128	\$ 2,352	\$ 1,737	\$ 1,431	\$ 22,559	\$ 19,606	
Federal	240	836	-	1,342	-	2,418	2,720	
Other revenue	-	-	-	376	5	381	1,746	
Investment income	-	-	-	39	26	65	139	
<b>Total revenues</b>	<b>12,151</b>	<b>5,964</b>	<b>2,352</b>	<b>3,494</b>	<b>1,462</b>	<b>25,423</b>	<b>24,211</b>	
<b>Expenses</b>								
Amortization	-	1	22	30	86	139	160	
Auditing	249	-	42	25	64	380	313	
Grants	4,613	-	-	-	-	4,613	459	
Office costs	54	443	321	489	253	1,560	1,369	
Professional services	310	2,564	255	953	174	4,256	6,801	
Program costs	6,579	299	166	285	(44)	7,285	7,842	
Salaries, wages and benefits	353	2,042	1,296	1,115	992	5,798	5,620	
Trade missions	-	-	45	-	-	45	172	
Travel and business costs	-	78	122	69	32	301	977	
<b>Total expenses</b>	<b>12,158</b>	<b>5,427</b>	<b>2,269</b>	<b>2,966</b>	<b>1,557</b>	<b>24,377</b>	<b>23,713</b>	
<b>Annual surplus (deficit)</b>	<b>\$ (7)</b>	<b>\$ 537</b>	<b>\$ 83</b>	<b>\$ 528</b>	<b>\$ (95)</b>	<b>\$ 1,046</b>	<b>\$ 498</b>	

---

# **Forestry Innovation Investment Ltd.**

## **Notes to the Consolidated Financial Statements**

(in thousands of dollars)

March 31, 2021

---

### **11. Impact of COVID-19**

On March 11, 2020 the COVID-19 outbreak was declared a pandemic by the World Health Organization. While the pandemic impacted in-market travel, tradeshow attendance and in-person seminars, FII staff have moved to virtual events to replace these delivery mechanisms. Over the past year FII staff have been able to work from home during the multiple government shutdowns in Canada and their other foreign markets and have continued to deliver alternate versions of their programs as planned.

The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and our operations are not known at this time. These impacts could include potential future decreases in revenue and potential delayed spending on market initiative and outreach programs in any one of the countries that the Company operates in due to ongoing restrictions in each respective country. Management is closely monitoring the evolving situation and taking measures to mitigate potential negative impacts to the Company.

---

### **12. Comparative information**

Certain of the comparative figures have been reclassified to conform to the classifications used in the current year.

---

## **Forestry Innovation Investment Ltd.**

### **Various Sections**

FIR, Schedule 1, section 2

#### **Statement of Assets & Liabilities**

Information on all Assets & Liabilities is available in the Consolidated Statement of Financial Position and Statement of Changes in Net Financial Assets (Debt) of the Consolidated Financial Statements.

FIR, Schedule 1, section 3

#### **Operational Statement**

Information on the Operational Statement is available in the Consolidated Statement of Operations and Accumulated Surplus of the Consolidated Financial Statements.

FIR, Schedule 1, section 4

#### **Schedule of Debts**

There are no outstanding Capital Leases for this organization for the fiscal year 2020/2021.

#### **Schedule of Guarantees and Indemnity Agreements**

There are no outstanding Guarantees and Indemnity Agreements for this organization for the fiscal year 2020/2021.

# Forestry Innovation Investment Ltd.

## Schedule Showing The Remuneration and Expenses Paid To Or On Behalf Of Each Employee

FIR, Schedule 1, section 6

### 1 Members of the Board of Directors

<u>Name</u>	<u>Position</u>	<u>Remuneration</u>	<u>Expenses</u>
Allan, J	Chair	-	-
Plecas, B	Vice Chair	-	-
Baskerville, S	Director	-	-
Mayhew, N	Director	-	-
<b>Total</b>		-	-

### 2 Other Employees

<u>Name</u>	<u>Remuneration</u> <sup>(1)</sup>	<u>Expenses</u> <sup>(2)</sup>
Bengali, Z	\$ 135,988	\$ 2,086
Bobadilla, L	88,832	1,762
Bridgman, L	110,661	783
Diebold, C	79,472	1,635
Fell, D	140,149	3,387
Greig, D	178,746	9,888
Guoli Liu	207,810	21,942
Hayes, V	131,255	3,440
Joern, T	96,197	8,187
Jutha, F	97,789	1,224
Kang, O	128,193	2,824
Lim, N	170,597	7,897
Loseth, M	186,428	17,781
Martin, J	98,934	1,522
McConnachie, M	91,686	1,813
Messer, J	78,784	5,399
Pimple, A	108,750 <sup>(3)</sup>	216
Raworth, J	132,422	1,809
Robertson, K	82,922	3,125
Smith, G	137,484	4,307
Thiele, C	105,970	4,294
Thomas, N	88,097	-
Unwin, K	91,219	1,223
Wahl, A	96,943	2,607
Wang, H	126,376 <sup>(3)</sup>	1,887
Xie, N	162,073	18,674
Yike, Q	105,028	10,041
Yu, S	143,652	21,605
Zeitler-Fletcher, S	178,525	7,612
Zhang, J	73,075	15,729
Consolidated total of other employees with remuneration and expenses of \$75,000 or less	<u>979,650</u>	<u>57,988</u>

<b>Total: Other Employees</b>	\$ 4,633,708	\$ 242,685
-------------------------------	--------------	------------

### 3 Reconciliation

Total remuneration-board of directors	\$ -
Total remuneration - other employees	4,633,708
Total benefits and other overhead charges <sup>(4)</sup>	41,134
	<hr/>
Total	\$ 4,674,842
Total per segmented note disclosure 10 of the Consolidated Financial Statements	5,797,768
	<hr/>
<b>Variance</b> <sup>(5)</sup>	\$ (1,122,925)

#### Notes:

<sup>(1)</sup> Remuneration includes any form of salary, wages, vacation payout, and taxable benefits (includes RRSP contributions)

<sup>(2)</sup> Expenses include travel expenses, memberships, tuition, and similar amounts paid directly to or on behalf of an employee

<sup>(3)</sup> includes severance amounts

<sup>(4)</sup> Includes accruals, PD, and other overhead charges

<sup>(5)</sup> Variance from financial reporting reflects contractor payments and company portion of contributions to EI, CPP, registered pension plan and health plans recorded in the Schedule of Goods and Services rather than the Schedule of Remuneration and Expenses

## **Forestry Innovation Investment Ltd.**

### **Statement of Severance Agreements**

FIR, Schedule 1, subsection 6 (7)

There were four severance agreement under which payment commenced between Forestry Innovation Investment Ltd. and its non-unionized employees during fiscal year 2020/2021.

**These agreements represented between three to ten months of compensation\***

\*Compensation was based on salary and benefits on the agreement.  
Benefits include extended group health.

## Forestry Innovation Investment Ltd.

### Schedule Showing Payments Made For the Provision of Goods or Services

FIR, Schedule 1, section 7

#### 1 Alphabetical list of suppliers who received aggregate payments exceeding \$25,000

Supplier Name	Aggregate Amount paid to Supplier
Adfactors Advertising LLP	\$ 66,043
Adfactors Public Relations Pvt LTD	143,026
Alexander Whitehead Executive Search Inc.	31,250
Anjali Ahuja	176,051
Athena Sustainable Materials Institute	144,700
Avocette Techonologies Inc. (TP Systems)	169,465
B.C. Housing	96,800
B.C. Minister of Finance	69,435
B.C. Pension Plan	254,582
B.C. Wood Specialties Group	816,050
Beijing Reach Construction Consulting Co.,Ltd.	32,883
Bentall Kennedy (Canada) Ltd. Partnership	358,231
Canada Life Insurance Company	133,464
Canada Wood Group	2,283,856
Canadian Equality Consulting	34,825
Canadian Wood Council	423,354
Canadian Wood Council Wood Works! BC	25,316
Cedar Shake & Shingle Bureau	60,400
China Academy of Building Research	31,136
Construction Foundation of BC	239,013
Council of Forest Industries	292,733
Crisil LTD	27,082
India Ministry of Finance and Taxation	105,359
David Turnbull	128,818
Davies & Co.	117,635
Davies Transportation Consulting Inc	52,400
Delphi Group	41,145
Drive Design	38,920
Employees' Provident Fund Organisation, Government of India	53,386
Executive Centre India Pvt LTD	61,531
Ference & Company Consulting Ltd.	49,500
FII China	159,943
FII India	270,308
Forge and Smith Interactive Inc.	53,800
FPIInnovations	134,482
GHL Consultants Ltd	66,411
Google LLC	45,296
Grant Thornton LLP	80,304
GurCharan Singh Kadan	28,165
Harshad Bhagwat	36,968
Hockering Solutions Inc	48,093
Jelly Marketing Inc	31,850

<b>Supplier Name</b>	<b>Aggregate Amount paid to Supplier</b>
Kavita Kadan	28,165
Ken Heit Creative	31,199
Kyah Wiget Education Society	27,720
Leger Marketing Alberta Inc.	34,900
Lois Looman	94,425
Marsh Canada Limited	37,350
Meltwater News Canada Inc.	55,349
MNP LLP	161,158
Morrison Hershfield Limited	98,053
Multiview	50,400
NRCan / Canadian Forest Service	52,024
NWC Consulting Vietnam	303,673
Oscar Faoro -659500 British Columbia Ltd.	25,083
P1 Consulting Inc.	90,103
PeryTUS IT Solutions	63,975
Peter Bradfield	239,775
Pranesh Chhibber	191,000
PricewaterhouseCoopers LLP	161,982
Revenue Canada (CPP & EI)	118,672
RippleSmith Services	81,750
Sanjiv Krishna	37,916
SCIUS Advisory Inc	128,421
Shanghai JinQiao Export Processing Zone Joint Development Co.,Ltd.	456,926
Shaw Business	28,102
Smart, Savvy & Associates Inc.	25,211
Spark Advocacy Inc.	62,850
Spark Logistics Pvt LTD	58,215
Square Interior Decoration & Construction	46,586
Stanley Berlin	39,194
Stanley Dulenty	64,702
Steve Peebles	99,350
Success Information Systems Ltd.	34,999
Sudden Technologies	53,577
Suzhou Jiayi Jingzao Design Co.,Ltd	72,446
Taiji Communications Corp.	39,150
Tech Clean India	25,608
Tillekc & Gibbins	33,536
University of BC	484,164
University of Northern British Columbia	75,900
University of Victoria	38,329
UrbanMetrics Inc	31,856
Western Red Cedar Lumber Association	744,803
Wood Pellet Association of Canada	75,969
Wood Products Council	672,990
WSP Canada Inc.	27,722
Yulu Public Relations Inc	96,694
Zero Emissions Building Exchange (ZEBx)	135,850

**Total aggregate amount paid to suppliers**

**13,151,830**

Supplier Name	Aggregate Amount paid to Supplier
<b>2 Consolidated total paid to suppliers who received aggregate payments of \$25,000 or less</b>	<b>\$ 1,631,240</b>
<b>3 Consolidated total of all grants and contributions exceeding \$25,000</b> <sup>(2)</sup>	<b>\$ 4,591,100</b>
<b>4 Reconciliation</b>	
Total of aggregate payments exceeding \$25,000 paid to suppliers	\$ 13,151,830
Consolidated total of payments of \$25,000 or less paid to suppliers	1,631,240
Consolidated total of all grants and contributions exceeding \$25,000	4,591,100
Employee remuneration and expenses <sup>(1)</sup>	4,917,528
Change in capital assets net of amortization and exchange gain/loss	85,733
Total	<b>\$ 24,377,430</b>
Total per Schedule of Expenditures by Business Segment	<b>24,377,430</b>
<b>Variance</b>	<b>\$ (0)</b>

**Notes:**

<sup>(1)</sup> Employee wages, related expenses, and travel were recorded in the Schedule of Expenditures but not in the Schedule of Goods and Services.

<sup>(2)</sup> The payments reported in this section of the Financial Act include Grants and Contributions as follows:

**Amounts greater than \$25,000**

Athena Sustainable Materials Institute	\$ 219,100
Canadian Wood Council	300,000
Construction Foundation of BC	30,000
Council of Forest Industries	160,000
Ministry of Municipal Affairs & Housing	270,000
Myers Norris Penny LLP	3,612,000

Total	<b>\$ 4,591,100</b>
-------	---------------------

Accounts under \$25,000	22,000
-------------------------	--------

<b>Total Grants and Contributions</b>	<b>\$ 4,613,100</b>
---------------------------------------	---------------------