

Forestry Innovation Investment Ltd.

**FINANCIAL INFORMATION ACT  
STATEMENT AND SCHEDULES**

Year ended March 31, 2018

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**Forestry Innovation Investment Ltd.**

**Statement of Financial Information Approval**

FIR, Schedule 1, section 9

The undersigned represents the Board of Directors of Forestry Innovation Investment Ltd.  
and approves all the statements and schedules included in this Statement of Financial Information,  
produced under the Financial Information Act.



Sandra Carroll  
Board Member  
Date:

## Statement of Management Responsibility

### *Scope of Responsibility*

Management has supervised preparation of the accompanying consolidated financial statements and related note disclosures and is responsible for their integrity and objectivity. The consolidated financial statements of Forestry Innovation Investment Ltd. (FII) have been prepared by management in accordance with the financial reporting provisions prescribed by the Province of British Columbia pursuant to Section 23.1 of the Budget Transparency and Accountability Act (see Note 2(a)).

We believe that these consolidated financial statements present fairly FII's financial position as at March 31, 2018 and the consolidated statement of operations, change in net assets, and cash flow for the year ending March 31, 2018 and that the other information contained in the Company's annual report is consistent with the consolidated financial statements as presented.

### *Internal Controls*

Management is responsible for the integrity of the financial statements and has established systems of internal controls to provide reasonable assurance that transactions are properly authorized, assets are safeguarded, and financial records are properly maintained to facilitate the preparation of the financial statements in a timely manner. We continually monitor these internal accounting controls, modifying and improving them as business conditions and operations change. We believe our system of internal accounting controls provide reasonable assurance that errors or irregularities that would be material to the consolidated financial statements are prevented or detected in the normal course of business.

### *Board of Directors and Audit Committee*

The Board of Directors is responsible for reviewing and approving the consolidated financial statements and overseeing management's discharge of its financial reporting responsibilities. An Audit Committee is appointed by the Board. The Audit Committee reviews the consolidated financial statements, adequacy of internal controls, audit process and financial reporting with management and with the external auditors. The Audit Committee has reviewed these consolidated statements prior to recommending approval by the Board of Directors. The Board of Directors has reviewed and approved the financial statements.

### *Independent Auditors*

Grant Thornton has performed an independent audit of the consolidated financial statements of Forestry Innovation Investment Ltd. The Auditor's Report, as attached, outlines the scope of this independent audit and expresses an opinion on the financial statements of Forestry Innovation Investment Ltd.



Michael Loseth  
Chief Executive Officer



Douglas Greig  
Vice President & CFO

Vancouver, British Columbia  
June 5, 2018

# Independent Auditor's Report

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To the Board of Directors of  
**Forestry Innovation Investment Ltd.**

To the Minister of International Trade,  
**Province of British Columbia**

We have audited the accompanying consolidated financial statements of Forestry Innovation Investment Ltd., which comprise the consolidated statement of financial position as at March 31, 2018 and the consolidated statements of operations and accumulated surplus, changes in net financial assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## **Management's responsibility for the financial statements**

Management is responsible for the preparation of these consolidated financial statements in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the consolidated financial statements of Forestry Innovation Investment Ltd. for the year ended March 31, 2018 are prepared, in all material respects, in accordance with Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia.

**Emphasis of matter**

Without modifying our opinion we draw attention to Note 2 to the consolidated financial statements, which describes the basis of accounting and the significant differences between such basis of accounting and Canadian public sector accounting standards.

Vancouver, Canada  
June 5, 2018



Chartered Professional Accountants

# Forestry Innovation Investment Ltd.

## Consolidated Statement of Financial Position

(in thousands of dollars)

March 31

		2018	2017
	<u>Note</u>		
<b>Financial assets</b>			
Cash and cash equivalents		\$ 4,031	\$ 4,018
Accounts receivable		882	605
Short term investments		201	-
Recipient advances	4	117	7
Due from Province of British Columbia		17	16
Due from other governments		454	283
		<u>5,702</u>	<u>4,929</u>
Total financial assets			
<b>Liabilities</b>			
Accounts payable and accrued liabilities	3	2,060	1,429
Due to Province of British Columbia		1	6
Due to other governments		181	123
Recipient payables	4	370	358
Deferred contributions	6	717	1,280
		<u>3,329</u>	<u>3,196</u>
Total liabilities			
Net financial assets		<u>2,373</u>	<u>1,733</u>
<b>Non-financial assets</b>			
Tangible capital assets	7	400	671
Prepaid expenses		652	671
		<u>1,052</u>	<u>1,342</u>
Total non-financial assets			
Accumulated surplus		\$ 3,425	\$ 3,075

Commitments (Note 8)

Approved by the Board



Director



Director

See accompanying notes to the consolidated financial statements.

# Forestry Innovation Investment Ltd.

## Consolidated Statement of Operations and Accumulated Surplus

(in thousands of dollars)

Year ended March 31

	Budget	2018	2017
	<u>Note</u>		
Revenue	10		
Government contributions			
Provincial	\$ 19,050	\$ 19,278	\$ 18,459
Federal	700	1,668	832
Other revenue	2,560	3,199	2,860
Investment income	-	81	56
	<u>22,310</u>	<u>24,226</u>	<u>22,207</u>
Expenses	10		
Funding recipient initiatives	8,943	9,354	9,886
Market initiatives and outreach			
FII Vancouver	5,863	7,163	5,827
FII China	2,300	2,414	2,219
FII India	3,810	3,458	2,714
Corporate services	1,394	1,487	1,297
	<u>22,310</u>	<u>23,876</u>	<u>21,943</u>
Annual surplus	-	350	264
Accumulated surplus, beginning of year	3,075	3,075	2,811
Accumulated surplus, end of year	<u>\$ 3,075</u>	<u>\$ 3,425</u>	<u>\$ 3,075</u>

See accompanying notes to the consolidated financial statements.



**Forestry Innovation Investment Ltd.**  
**Consolidated Statement of Changes in Net Financial Assets**

(in thousands of dollars)

Year ended March 31	Budget	2018	2017
Annual surplus	\$ -	\$ 350	\$ 264
Acquisition of tangible capital assets	-	(60)	(172)
Amortization of tangible capital assets	-	323	343
Disposal of tangible capital assets	-	8	2
(Acquisition) use of prepaid expenses	-	19	(91)
Increase in net financial assets	-	640	346
Net financial assets, beginning of year	1,733	1,733	1,387
Net financial assets, end of year	\$ 1,733	\$ 2,373	\$ 1,733

See accompanying notes to the consolidated financial statements.

# Forestry Innovation Investment Ltd.

## Consolidated Statement of Cash Flows

(in thousands of dollars)

Year ended March 31

2018

2017

Cash provided by (used in):

### Operating

Annual surplus	\$	350	\$	264
Items not involving cash				
Amortization of tangible capital assets		323		343
Amortization of deferred contributions		(799)		(630)
Loss on disposal of tangible capital assets		8		2
Change in accounts receivable		(277)		(134)
Change in recipient advances		(110)		63
Change in due from Province of British Columbia		(1)		7
Change in due from other governments		(171)		(82)
Change in accounts payable and accrued liabilities		631		351
Change in due to Province of British Columbia		(5)		2
Change in due to other governments		58		51
Change in recipient payables		12		51
Change in prepaid expenses		19		(91)
		<u>38</u>		<u>197</u>

### Investing

Acquisition of tangible capital assets	(60)	(172)
Acquisition of short-term investments	(201)	-
	<u>(261)</u>	<u>(172)</u>

### Financing

Receipt of deferred contributions	<u>236</u>	<u>878</u>
Increase in cash	13	903
Cash, beginning of year	<u>4,018</u>	<u>3,115</u>
Cash, end of year	<u>\$ 4,031</u>	<u>\$ 4,018</u>

See accompanying notes to the consolidated financial statements.

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# **Forestry Innovation Investment Ltd.**

## **Notes to the Consolidated Financial Statements**

(in thousands of dollars)

March 31, 2018

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### **1. General**

Forestry Innovation Investment Ltd. (the "Company" or "FII Vancouver") was incorporated on March 31, 2003 under the laws of the Province of British Columbia (the "Province"). The Company has authorized capital of 100 common shares without par value of which 10 shares are issued and outstanding. Her Majesty the Queen in Right of the Province of British Columbia, as represented by the Minister of International Trade, holds the shares issued. A board of directors governs the Company, and all directors are appointed by the Province. The Company's principal activities are to fund forest industry associations and research institutions and to deliver market development and market initiatives and outreach programs.

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### **2. Summary of significant accounting policies**

#### **(a) Basis of presentation**

These consolidated financial statements have been prepared in accordance with Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia which requires accounting policies which are consistent with Canadian public sector accounting standards except in regard to the accounting for restricted capital contributions.

Under Section 23.1 of the Budget Transparency and Accountability Act and its related regulations, the Company is required to recognize restricted capital contributions as a liability and recognize them into revenue on the same basis as the related amortization expense.

Under Canadian public sector accounting standards, those transfers with stipulations that have been met or that do not contain stipulations that create a liability, are fully recognized into revenue.

The impact of this difference on the consolidated financial statements of the Company would be a decrease in deferred capital contributions as at March 31, 2018, and increases in revenues and annual surplus for the year then ended.

#### **(b) Reporting entity and basis of consolidation**

These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of the Company consolidated with FII Consulting (Shanghai) Co., Ltd. ("FII China"), a wholly-owned subsidiary registered under the laws of the People's Republic of China; 0939031 B.C. Ltd., a wholly-owned subsidiary registered under the laws of British Columbia; and Forestry Innovation Consulting India Pvt. Ltd. ("FII India"), a wholly-owned subsidiary of the Company and 0939031 B.C. Ltd., registered under the laws of the Republic of India.

FII China is based in Shanghai, China, and FII India is based in Mumbai, India, with both subsidiaries delivering market development programs on behalf of the Company. The subsidiaries are consolidated on a line-by-line basis after inter-organizational transactions and balances between these entities have been eliminated.

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# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2018

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### 2. Summary of significant accounting policies (continued)

#### (c) Revenue recognition

Unrestricted contributions, donations and grants are recorded as revenue when receivable if the amounts can be reasonably estimated and collection is reasonably assured.

Restricted contributions include amounts received from the Province and the Canadian Federal Government for specific purposes. Restricted contributions are recorded as deferred contributions when received or receivable. The deferred contribution and associated revenue are recognized based upon the nature of the restriction, as follows:

##### *(i) Restricted capital contributions*

Capital contributions for the purpose of acquiring or developing a depreciable tangible capital asset are recorded and referred to as deferred capital contributions. Deferred capital contributions are reduced and the associated revenue recognized at the same rate and in the same fiscal period that amortization is recognized in respect of acquired depreciable tangible capital asset used to provide services.

##### *(ii) Other restricted contributions*

Deferred contributions are reduced and the associated revenue recognized in the period during which the stipulation or restriction on the contribution have been met.

Investment income includes interest recorded on an accrual basis.

#### (d) Program expenses

Program expenses include amounts transferred to recipient organizations based on recipient funding contracts to carry out specific program activities. Amounts transferred are recognized as expenses in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met by the recipient, and reasonable estimates of the amounts can be made.

#### (e) Pension plans

The Company and its employees contribute to the Public Service Pension Plan, which is a multi-employer jointly trustee plan. The plan is a defined benefit plan, providing pension on retirement based on the member's age at retirement, length of service and highest earnings averaged over five years. As the assets and liabilities of the plan are not segregated by employer, the plan is accounted for as a defined contribution plan and any Company contributions to the plan are expensed as incurred.

#### (f) Financial instruments

Financial instruments consist of cash and cash equivalents, accounts receivable, short term investments, amounts due from the Province, amounts due from other governments, recipient advances, accounts payable and accrued liabilities, amounts due to the Province, amounts due to other governments, and recipient payables.

The Company measures its financial instruments at cost or amortized cost.

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## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

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(in thousands of dollars)

March 31, 2018

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#### 2. Summary of significant accounting policies (continued)

##### (f) Financial instruments (continued)

For financial instruments measured at cost or amortized cost, transaction costs are added to the cost of the financial instruments.

Interest and dividends attributable to financial instruments are reported in the consolidated statement of operations.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the consolidated statement of operations.

There are no financial instruments measured at fair value; therefore, the consolidated financial statements do not include a consolidated statement of remeasurement gains and losses.

##### (g) Non-financial assets

###### (i) *Tangible capital assets*

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

<u>Asset</u>	<u>Useful life</u>
Computer equipment	3 years
Computer software	2 years
Furniture and equipment	5 years
Leasehold improvements	lesser of the lease term and its useful life
Tradeshow booths	3 years

Assets under construction are not amortized until the asset is available for productive use.

###### (ii) *Contributions of tangible capital assets*

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt.

###### (iii) *Interest capitalization*

The Company does not capitalize interest costs associated with the acquisition or construction of tangible capital assets.

###### (iv) *Intangible assets*

Intangible assets are not recognized in these consolidated financial statements.

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# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2018

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### 2. Summary of significant accounting policies (continued)

#### (h) Foreign currency translation

These consolidated financial statements are stated in Canadian dollars. The Company's foreign operations, conducted through FII China and FII India, are considered financially interdependent with the Company, and are translated from Chinese renminbi ("RMB") and Indian rupee ("INR") using the temporal method of translation. Accordingly, monetary assets and liabilities are translated at the spot exchange rates in effect at the date of the statement of financial position; non-monetary items are translated at historical exchange rates in effect on the dates of the transactions. Revenue and expense items are translated at monthly average exchange rates in effect during the month in which the transaction occurred, except for amortization which is translated at the historical exchange rate of the corresponding non-monetary item. Realized exchange gains and losses are included in the consolidated statement of operations.

#### (i) Budget

Budget data presented in these consolidated financial statements are based on the Company's Service Plans. The budget was approved by the Board of Directors on June 1, 2017.

#### (j) Use of estimates

The preparation of these consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the useful lives of property and equipment. Actual results could differ from those estimates.

#### (k) Segment disclosures

A segment is defined as a distinguishable activity or group of activities of an entity for which it is appropriate to separately report financial information. The Company has provided definitions of segments used by the Company as well as presented financial information of the segments in Note 10.

#### (l) Financial assets

##### (i) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand and deposits with financial institutions.

##### (i) Short term investments

Short term investments include term deposits measured at cost.

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## Forestry Innovation Investment Ltd.

### Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2018

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3. Accounts payable and accrued liabilities	2018	2017
Trade payables	\$ 887	\$ 794
Accrued liabilities	1,173	635
	<u>\$ 2,060</u>	<u>\$ 1,429</u>

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#### 4. Recipient advances and payables

The Company's policy on recipient funding contracts stipulates that unspent advances are repaid to the Company. Historically, unspent advances have been repaid to the Company prior to the end of the first quarter of the new fiscal year after final reconciliation reports have been submitted.

In addition, the Company withholds a percentage of earnable administration costs from their interim advances. Recipients would qualify for this final funding amount withheld based on meeting eligible reporting criteria in the recipient reporting process.

As at March 31, 2018, the Company has identified \$370 (2017 - \$358) as payable to the recipient organizations and \$117 (2017 - \$7) as receivable from the recipient organizations.

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#### 5. Pension plans

The Company and its employees contribute to the Public Service Pension Plan, which is a multi-employer jointly trustee plan. The plan is a defined benefit plan, providing pension on retirement based on the member's age of retirement, length of service and highest earnings averaged over five years. The board of trustees of the plan represents plan members and employers and is responsible for the management of the plan including investment of the assets and administration of the plan.

The most recent actuarial valuation for the Public Service Pension Plan as at March 31, 2017 indicated a \$1,896 million funding surplus for basic pension benefits.

The plan is accounted for as a defined contribution plan. During the year ended March 31, 2018, the Company paid \$193 (2017 - \$179) for employer contributions to the plan.

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# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2018

### 6. Deferred contributions

Deferred contributions consist of contributions received from the Province for tangible capital assets and other capital and operating contributions for which goods and services remain outstanding. Deferred contributions are comprised of the following:

	Provincial	Other	2018	2017
Balance, beginning of year	\$ 612	\$ 668	\$ 1,280	\$ 1,032
Contributions received during the year	70	166	236	878
Amounts amortized to revenue	(328)	(471)	(799)	(630)
Balance, end of year	\$ 354	\$ 363	\$ 717	\$ 1,280

Included in Provincial deferred contributions is \$Nil (2017 - \$ Nil) that is unspent.



# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2018

### 7. Tangible capital assets

#### (a) Assets in use

##### Cost

	2017	Additions	Disposals	2018
Computer equipment	\$ 683	\$ 51	\$ (40)	\$ 694
Computer software	55	-	-	55
Furniture and equipment	384	-	(4)	380
Leasehold improvements	1,105	9	-	1,114
Tradeshow booths	622	-	(45)	577
	<u>\$ 2,849</u>	<u>\$ 60</u>	<u>\$ (89)</u>	<u>\$ 2,820</u>

##### Accumulated amortization

	2017	Amortization	Disposals	2018
Computer equipment	\$ 524	\$ 79	\$ (40)	\$ 563
Computer software	49	6	-	55
Furniture and equipment	300	33	(4)	329
Leasehold improvements	781	138	-	919
Tradeshow booths	524	67	(37)	554
	<u>\$ 2,178</u>	<u>\$ 323</u>	<u>\$ (81)</u>	<u>\$ 2,420</u>

##### Net book value

	2017	2018
Computer equipment	\$ 159	\$ 131
Computer software	6	-
Furniture and equipment	84	51
Leasehold improvements	324	195
Tradeshow booths	98	23
	<u>\$ 671</u>	<u>\$ 400</u>

#### (b) Assets disclosed at nominal values

The cost of tangible capital assets includes the fair market value of certain assets transferred to the Company from the Province effective April 1, 2003 for one dollar. These assets are now fully amortized.

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2018

### 8. Commitments

(a) The Company has lease commitments for its premises it occupies.

2019	\$	1,237
2020		764
	\$	<u>2,001</u>

(b) The Company also has an obligation to pay \$1,978 (2017 - \$396) for contracts entered into and not yet completed at March 31, 2018.

(c) Cash consists of an operating line of credit with HSBC Bank of Canada with maximum available credit of \$2,000,000 which incurs interest at prime plus 0.5% per annum. As of March 31, 2018, no amounts have been withdrawn through the utilization of the credit line.

### 9. Financial instruments risk management

The Company has exposure to the following risks from its use of financial instruments:

#### Credit risk

Credit risk is the risk that the Company's counterparties default or become insolvent.

The Company is potentially exposed to credit risk through cash and cash equivalents, accounts receivable, short term investments, recipient advances, amounts due from the Province, and amounts due from other governments. Cash is maintained with financial institutions of reputable credit and may be redeemed upon demand. Accounts receivable consist mainly of cost share agreements which are monitored on a regular basis. Amounts due from the Province and amounts due from other governments consist of reimbursement claims. It is the Company's opinion that its exposure to credit risk is subject to normal industry risks and is considered minimal.

As at March 31, 2018, accounts receivable, recipient advances, amounts due from the Province, and amounts due from other governments are comprised of:

	Under 90 days	Over 90 days	Total
Accounts receivable	\$ 882	\$ -	\$ 882
Recipient advances	117	-	117
Due from Province of British Columbia	17	-	17
Due from other governments	<u>454</u>	<u>-</u>	<u>454</u>
	<u>\$ 1,470</u>	<u>\$ -</u>	<u>\$ 1,470</u>

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)

March 31, 2018

### 9. Financial instruments risk management (continued)

#### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due.

The Company manages its exposure to liquidity risk by maintaining sufficient cash balances throughout the year to meet its short-term obligations. It is the Company's opinion that its exposure to liquidity risk is subject to normal industry risks and is considered minimal.

#### Market risk

Market risk is the risk that fluctuations in market prices will affect the Company's net financial assets. Market risk comprises two types of risk:

##### *Currency risk and foreign denominated cash*

Currency risk is the risk that fluctuations in foreign currencies will affect the Company's net financial assets denominated in foreign currencies.

The Company is subject to foreign exchange risk through its program payables and program advances and a portion of the Company's program and tradeshow costs, which are denominated in Chinese renminbi, Indian rupee and United States dollars. The Company manages its exposure to currency risk by monitoring its assets and liabilities denominated in foreign currencies and purchasing foreign denominated currency to pay upcoming commitments when the market conditions are favourable. The Company does not use derivatives instruments to reduce its exposure to foreign currency risk. Included in office costs is \$60 (2017 – \$109) foreign exchange gains.

The amounts shown are translated to Canadian dollars at the closing rate:

2018				
	USD denominated amounts in CAD	RMB denominated amounts in CAD	INR denominated amounts in CAD	CAD Total
Cash	\$ 269	\$ 235	\$ 68	\$ 572
Short term investment	-	-	201	201
Accounts receivable	-	2	739	741
Accounts payable	-	170	656	826
2017				
	USD denominated amounts in CAD	RMB denominated amounts in CAD	INR denominated amounts in CAD	CAD Total
Cash	\$ 332	\$ 430	\$ 65	\$ 827
Accounts receivable	-	-	263	263
Accounts payable	-	164	246	410

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## **Forestry Innovation Investment Ltd.**

### **Notes to the Consolidated Financial Statements**

(in thousands of dollars)

March 31, 2018

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#### **9. Financial instruments risk management (continued)**

##### **Market risk (continued)**

###### *Interest rate risk*

Interest rate risk is the risk that fluctuations in interest rates will affect the Company's net financial assets that bear interest at variable rates. The Company manages its exposure to interest rate risk by investing in interest bearing cash accounts.

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#### **10. Segmented information**

Segmented information has been identified based upon programs provided by the Company. Company programs and their activities are reported by functional area in the body of the consolidated financial statements. Programs that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

##### **(a) Funding Recipient Initiatives**

Uses project funding delivered through an annual "Call for Proposals" in partnership with the Government of Canada to fund forest industry associations and research institutions to:

- Maintain and create opportunities for BC wood products in existing and emerging markets;
- Ensure that customers, consumers, designers, builders, developers and architects know about BC wood products and the many positive features they bring to wood-frame construction and interior finishing;
- Support the development of innovative new forest products; and
- Provide interested parties around the world with information on the properties and qualities of BC's forest products and the BC companies that supply them.

##### **(b) Market Initiatives and Outreach Program**

###### *(i) FII Vancouver Initiatives*

Internally directs delivered programs that:

- Identify potential opportunities for BC forest products through market research and develop market access strategies;
- Ensure BC forest products have access to markets free from regulatory and other barriers through initiatives and research;
- Provide customers and foreign regulators with facts about the environmental merits of BC forest products, including the sustainable forest management regime that underlies their production;
- Research opportunities in new and emerging markets, and initiate early market exploration activities;
- Champion the Province's Wood First priorities and encourage expanded wood use in BC;

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# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

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(in thousands of dollars)

March 31, 2018

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### 10. Segmented information (continued)

#### (b) Market Initiatives and Outreach Program (continued)

##### (i) FII Vancouver Initiatives (continued)

- Raise awareness of the Province as a world leader in advanced wood construction and design; and
- Encourage a robust valued-added sector in BC through enhanced capacity and competitiveness.

##### (ii) FII China Initiatives

FII China has a mandate to increase the volume and value of BC lumber exports to China by expanding the share of wood frame construction in China's building sector. FII China focuses on the following activities:

- Expanding and strengthening relationships with central and regional government agencies responsible for building and construction in China and with large state-owned developers, emphasizing the pursuit of strategic and joint initiatives;
- Building partnerships with established market leaders in China's development sector and supporting these companies in areas of concept development, planning and design, code application, and resource integration; and
- Working closely with Canadian forest industry trade association staff to expand China's technical capacity to deploy wood frame construction.

##### (iii) FII India Initiatives

FII India has a mandate to establish a local presence in India for BC and Canadian forest products companies; develop working relationships with government officials, regulatory agencies, and the wood user community; and position BC and Canadian forest products for future growth. The operation focuses on early-market (pre-commercial) development activities, including:

- Supporting development of the market for BC and Canadian forest products through market research;
- Promoting BC and Canadian wood species in various end-uses;
- Educating the market place on BC and Canadian wood species and their proper use;
- Providing intermediation with Indian regulatory authorities; and
- Providing direct support for BC companies entering the India market.

#### (c) Corporate services

Corporate services performs the following activities:

- Ensures financial reporting to government standards;
- Provides Human Resource, IT and office services to meet organizational needs;
- Oversees budget and planning controls in alignment with strategic objectives; and
- Provides corporate communication and analytical services to meet internal and external needs.

# Forestry Innovation Investment Ltd.

## Notes to the Consolidated Financial Statements

(in thousands of dollars)  
March 31, 2018

### 10. Segmented information (continued)

Revenues	Funding Recipient Initiatives	Market Initiatives and Outreach				Corporate Services	2018 Total	2017 Total
		FII Vancouver	FII China	FII India				
Government contributions								
Provincial	\$ 8,946	\$ 3,463	\$ 2,375	\$ 3,128	\$	1,366	\$ 19,278	\$ 18,459
Federal	257	363	-	1,048		-	1,668	832
Other revenue	-	2,955	5	230		9	3,199	2,860
Investment income	-	-	-	5		76	81	56
Total revenues	9,203	6,781	2,380	4,411		1,451	24,226	22,207
Expenses								
Amortization	-	8	75	143		97	323	343
Auditing	205	-	65	49		76	395	407
Grants	623	-	-	-		-	623	693
Office costs	38	288	338	482		222	1,368	1,169
Professional services	435	4,818	386	1,144		140	6,923	5,199
Program costs	7,750	162	110	162		(21)	8,163	8,860
Salaries, wages and benefits	303	1,764	1,187	1,066		833	5,153	4,492
Trade missions	-	11	34	-		-	45	23
Travel and business costs	-	112	219	412		140	883	757
Total expenses	9,354	7,163	2,414	3,458		1,487	23,876	21,943
Annual surplus (deficit)	\$ (151)	\$ (382)	\$ (34)	\$ 953		\$ (36)	\$ 350	\$ 264

## **Forestry Innovation Investment Ltd.**

### **Various Sections**

FIR, Schedule 1, section 2

#### **Statement of Assets & Liabilities**

Information on all Assets & Liabilities is available in the Consolidated Statement of Financial Position and Statement of Changes in Net Financial Assets (Debt) of the Consolidated Financial Statements.

FIR, Schedule 1, section 3

#### **Operational Statement**

Information on the Operational Statement is available in the Consolidated Statement of Operations and Accumulated Surplus of the Consolidated Financial Statements.

FIR, Schedule 1, section 4

#### **Schedule of Debts**

There are no outstanding Capital Leases for this organization for the fiscal year 2017/2018.

**Forestry Innovation Investment Ltd.**

**Schedule of Guarantee and Indemnity Agreements**

FIR, Schedule 1, section 5

Information on all guarantees and indemnities for this organization is included in Note 8 of the consolidated financial statements.



# Forestry Innovation Investment Ltd.

## Schedule Showing The Remuneration and Expenses Paid To Or On Behalf Of Each Employee

FIR, Schedule 1, section 6

### 1 Members of the Board of Directors

<u>Name</u>	<u>Position</u>	<u>Remuneration</u>	<u>Expenses</u>
Sheldan, T	Chair	-	-
Baskerville, S	Vice Chair	-	-
Carroll, S	Director	-	-
Dhir, R	Director	5,150	-
Peterson, D	Director	-	-
<b>Total</b>		<b>\$ 5,150</b>	<b>\$ -</b>

### 2 Other Employees

<u>Name</u>	<u>Remuneration</u> <sup>(1)</sup>	<u>Expenses</u> <sup>(2)</sup>
Bengali, Z	\$ 87,003	\$ 1,173
Bridgman, L	109,264	6,789
Dou, L	428,222 <sup>(3)</sup>	44,237
Florin, B	102,732	1,425
Greig, D	161,601	34,470
Gupta, S	57,323	19,393
Huot, C	91,486	14,999
Jutha, F	79,172	1,172
Kang, O	96,378	4,606
Lim, N	144,173	5,287
Loseth, M	195,042	89,951
Patterson, D	104,895	3,620
Pimple, A	103,812	42,639
Regan, K	121,802	10,630
Robertson, K	74,033	2,120
Shi, B	44,634	37,308
Smith, G	117,832	3,400
St. John, B	164,580	62,382
Terrillon, S	84,287	3,343
Thiele, C	83,341	15,957
Thomas, N	85,887	22,094
Wagenaar, J	122,078	14,206
Wang, J	156,800	23,803
Xie, N	134,478	12,263
Zeitler-Fletcher, S	152,027	23,094
Consolidated total of other employees with remuneration and expenses of \$75,000 or less	<b>1,067,800</b>	<b>206,020</b>
<b>Total: Other Employees</b>	<b>\$ 4,170,678</b>	<b>\$ 706,379</b>

### 3 Reconciliation

Total remuneration-board of directors	\$ 5,150
Total remuneration - other employees	4,170,678
Total benefits and other overhead charges <sup>(4)</sup>	<u>59,194</u>
Total	\$ 4,235,022
Total per segmented note disclosure 15 of the Consolidated Financial Statements	<u>5,152,779</u>
<b>Variance</b> <sup>(5)</sup>	\$ (917,757)

#### Notes:

<sup>(1)</sup> Remuneration includes any form of salary, wages, vacation payout, and taxable benefits (includes RRSP contributions)

<sup>(2)</sup> Expenses include travel expenses, memberships, tuition, and similar amounts paid directly to or on behalf of an employee

<sup>(3)</sup> includes severance amount as the position was eliminated

<sup>(4)</sup> Includes accruals, PD, and other overhead charges

<sup>(5)</sup> Variance from financial reporting reflects contractor payments and company portion of contributions to EI, CPP, registered pension plan and health plans recorded in the Schedule of Goods and Services rather than the Schedule of Remuneration and Expenses

## **Forestry Innovation Investment Ltd.**

### **Statement of Severance Agreements**

FIR, Schedule 1, subsection 6 (7)

There was severance under which payment commenced between Forestry Innovation Investment Ltd. and its non-unionized employees during fiscal year 2017/2018.

**Severance represented 10.7 months of compensation\***

\*Compensation was based on salary and benefits on the agreement.  
Benefits include extended group health.

# Forestry Innovation Investment Ltd.

## Schedule Showing Payments Made For the Provision of Goods or Services

FIR, Schedule 1, section 7

### 1 Alphabetical list of suppliers who received aggregate payments exceeding \$25,000

Supplier Name	Aggregate Amount paid to Supplier
6S Marketing Inc.	\$ 28,650
American Institute of Architects	81,062
Anjali Ahuja	205,799
APA-The Engineered Wood Association.	36,747
Archdaily SpA	50,708
Athena Sustainable Materials Institute	25,276
Avocette Technologies Inc. (TP Systems)	35,943
BC Pension Corporation	193,863
BC Wood Specialties Group	895,450
Bentall Kennedy (Canada) Ltd. Partnership	319,983
Blake, Cassels & Graydon LLP	35,284
BNP Media II, LLC.	331,851
Bond Reproductions Inc.	43,018
Brand Whiz	131,007
Brantwood Consulting	78,746
Brudder Productions Inc.	55,526
Canada Wood Group	3,195,078
Canadian Wood Council	486,961
Cedar Shake & Shingle Bureau	150,535
China State Administration of Taxation	137,165
Coalesce Eventz India Pvt Ltd	60,572
Coast Forest Products Association.	302,311
Council of Forest Industries	263,313
Cox & Kings Ltd	27,097
CRISIL Limited	44,607
Daniel J. Edelman Inc.	1,341,382
Davies & Co.	212,123
Drive Design	39,710
Executive Centre India Pvt Ltd	35,800
Ference & Company Consulting Ltd.	73,800
FII Consulting (Shanghai) Co., Ltd.	66,099
Forest Products Association of Canada	80,748
Forestry Innovation Consulting India Pvt. Ltd.	115,629
Forge and Smith Interactive Inc.	26,578
FPInnovations	317,790
Government of India	77,924
Grant Thornton LLP	133,821
Great West Life	127,721
Gurcharan Singh Kadan	27,896
Hanley Wood Media Inc.	422,834
High Commission of Canada	49,418
Informa Exhibitions (USGBC)	37,856

<b>Supplier Name</b>	<b>Aggregate Amount paid to Supplier</b>
Ipsos Research Pvt Ltd	41,828
Kavita Singh Kadan	27,896
Ken Heit Creative	403,158
Lois Looman	131,460
Luis G. Mesa	26,082
Marsh Canada Limited	33,495
MediaEdge Communications Inc.	42,785
Meltwater News Canada Inc.	26,380
Miscellaenous Vendors BMO, prof dev bal.	125,337
MNP LLP	30,000
MOHURD	56,617
MSC Marketing Solutions Consulting Ltd.	59,415
NATIONAL Public Relations Inc.	49,366
NRCan / Canadian Forest Service -FMP	50,417
Oscar Faoro -659500 British Columbia Ltd.	25,334
PDA Trade Fairs	49,823
Peter Bradfield	256,063
Pranesh Chhibber	259,989
PricewaterhouseCoopers LLP	69,190
Prime Consulting	418,210
Raworth Consulting (Jennifer Raworth)	93,399
Revenue Canada (EI & CPP)	87,111
ReverseThought Creative Studio Pvt Ltd	28,043
Ritam Banerjee	27,371
Shanghai JinQiao Export Processing Zone Joint Development Co.,Ltd.	261,383
Shanghai JinQing Car Rental Co.,Ltd.	27,033
Shanghai KaiCheng Property Management Co.,Ltd.	27,614
Shanghai Real Estate Research Institute	37,745
Shanghai Youyi Human Resource Management Consulting Co., Ltd.	37,426
Shen Xiao architectural design consulting (Shanghai) Co., Ltd.	25,584
Spark Logistics Pvt Ltd	52,815
Spot Solutions Ltd.	171,885
Stantec	56,101
Steve Peebles	38,269
Success Information Systems Ltd.	84,928
University of British Columbia	550,668
University of Northern British Columbia	126,148
WAT Media Pvt LTD	82,403
Western Red Cedar Lumber Association.	1,095,529
Wood Pellet Association of Canada	90,345
Wood Products Council	748,445
<b>Total aggregate amount paid to suppliers</b>	<b><u>16,336,766</u></b>
<b>2 Consolidated total paid to suppliers who received aggregate payments of \$25,000 or less</b>	<b><u>\$ 1,742,407</u></b>
<b>3 Consolidated total of all grants and contributions exceeding \$25,000</b>	<b><u>\$ 593,000</u></b>

(2)

Supplier Name	Aggregate Amount paid to Supplier
<b>4 Reconciliation</b>	
Total of aggregate payments exceeding \$25,000 paid to suppliers	\$ 16,336,766
Consolidated total of payments of \$25,000 or less paid to suppliers	1,742,407
Consolidated total of all grants and contributions exceeding \$25,000	593,000
Employee remuneration and expenses <sup>(1)</sup>	4,941,401
Change in capital assets net of amortization and exchange gain/loss	262,178
Total	<u>\$ 23,875,752</u>
Total per Schedule of Expenditures by Business Segment	<u>23,875,752</u>
<b>Variance</b>	\$ -

**Notes:**

<sup>(1)</sup> Employee wages, related expenses, and travel were recorded in the Schedule of Expenditures but not in the Schedule of Goods and Services.

<sup>(2)</sup> The payments reported in this section of the Financial Act include Grants and Contributions as follows:

**Amounts greater than \$25,000**

BC Housing	\$ 178,000
Canada Wood Group	250,000
Canadian Wood Council	25,000
Council of Forest Industries	60,000
Minister of Finance - Building and Safety Standards Branch	50,000
Tanhatay Products Co.	30,000
Total	<u>\$ 593,000</u>
Accounts under \$25,000	30,398
<b>Total Grants and Contributions</b>	<u><u>\$ 623,398</u></u>